

The Future of Networks: An operator's perspective in a changing world

Fifth Visions for Future Communications Summit

Challenges for 2030 and Beyond



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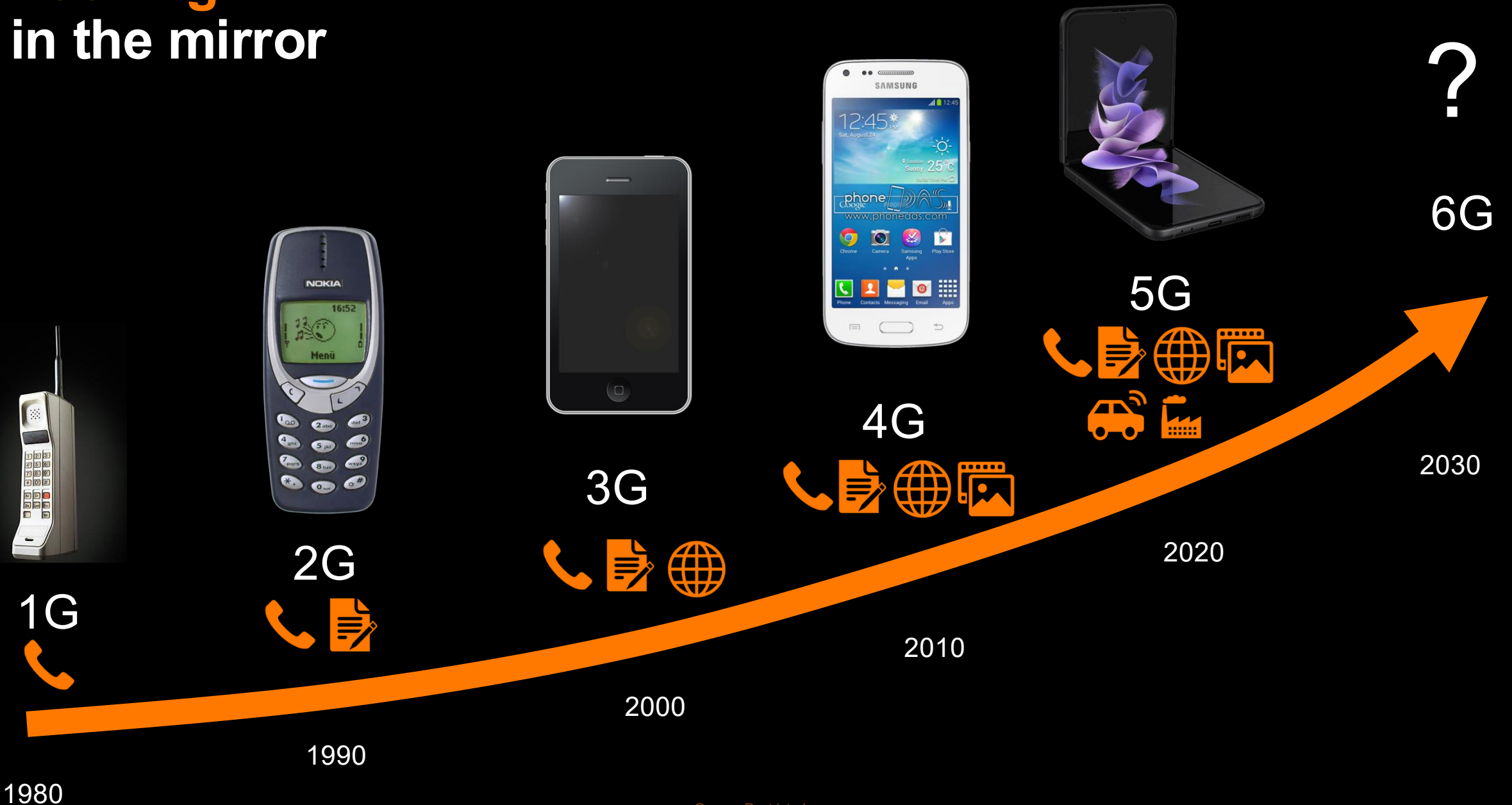
November 25th, 2025 - Lisbon



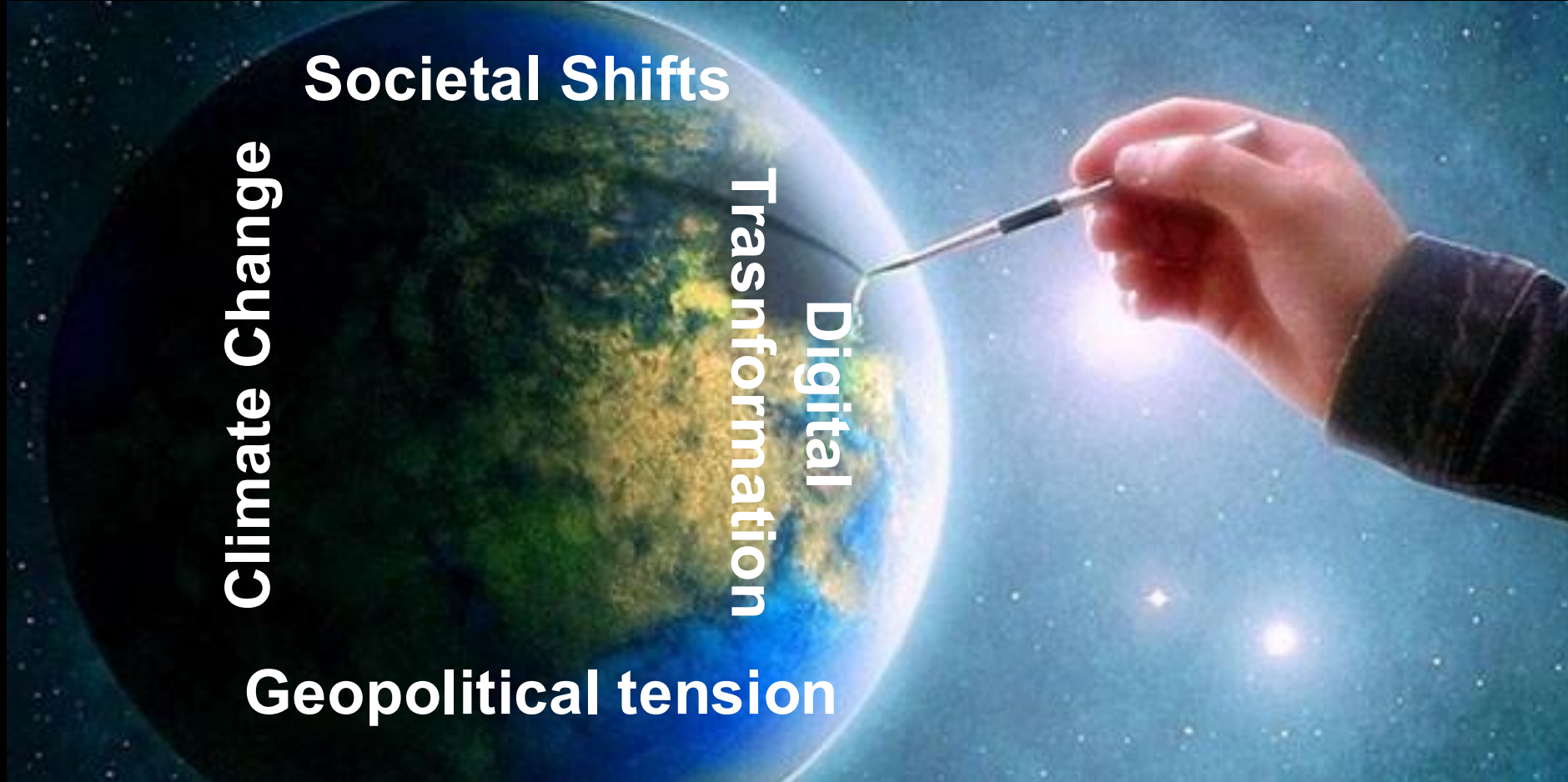


Orange Restricted

Looking in the mirror



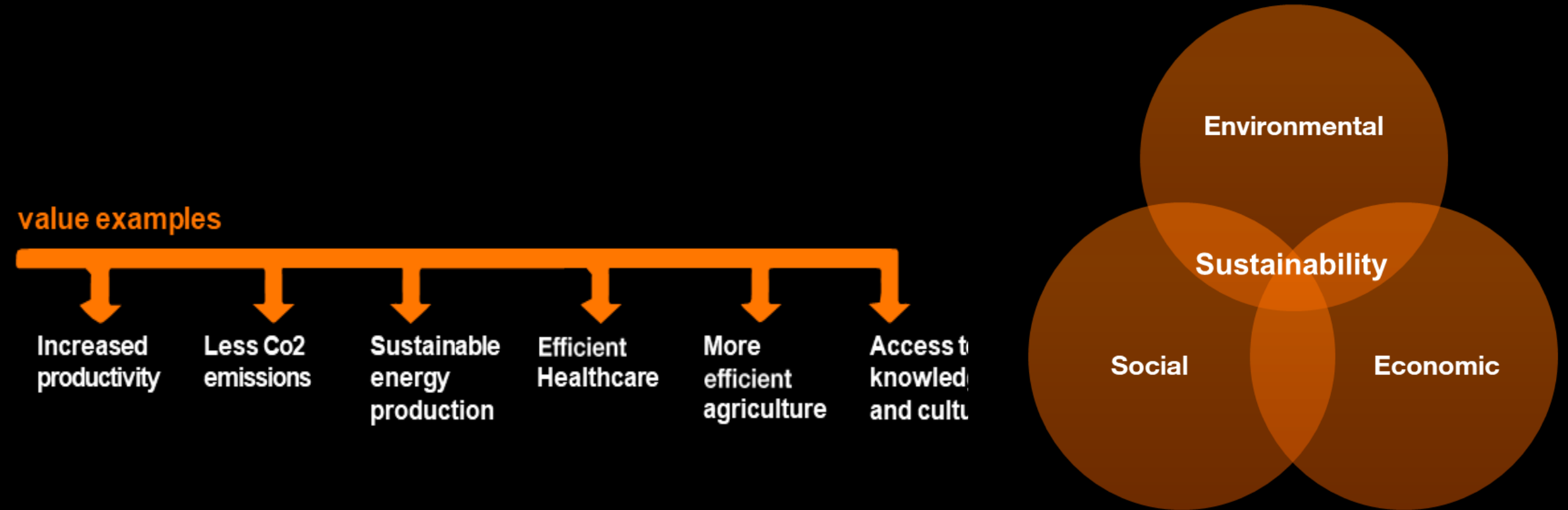
In the meantime....



Next Gen Networks ?

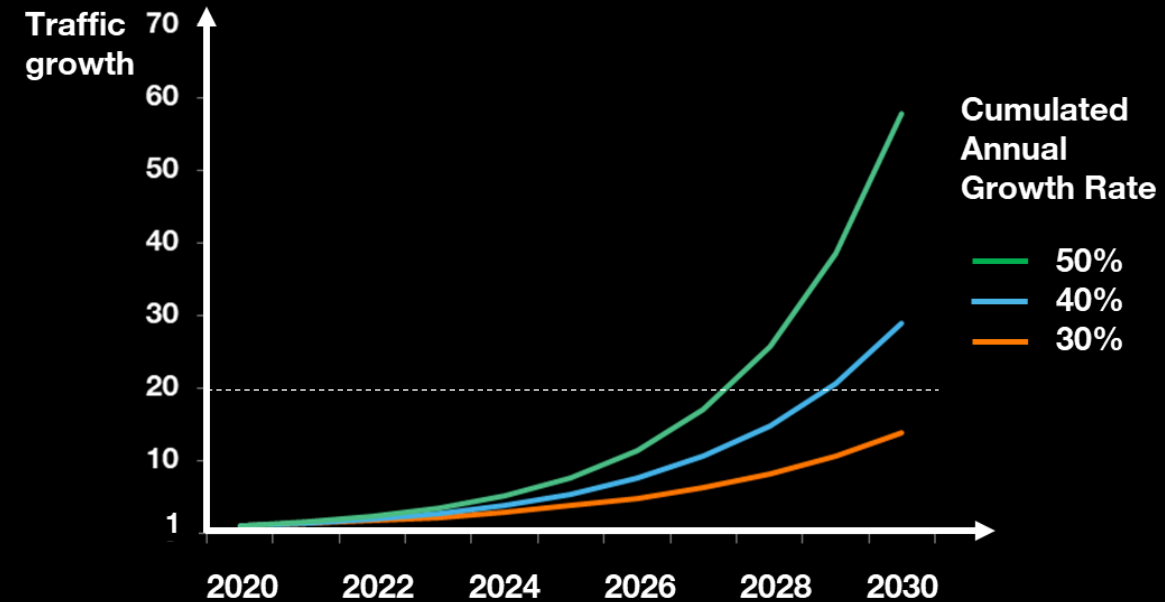
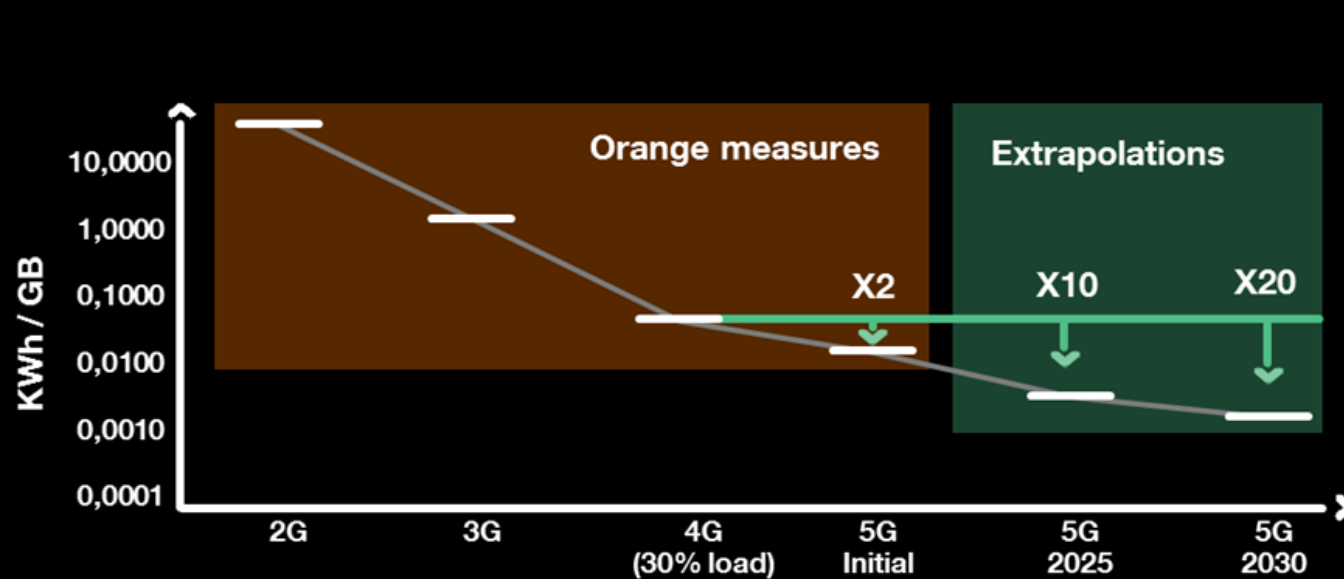


Goal: bring Value and Sustainability to the society



Having Value and Sustainability as the core drivers for designing future connectivity technology is a necessary condition for the long-term economic sustainability of the telecom industry.

1 Mobile Networks energy consumption needs to remain stable, or even reduce



Need for significantly higher energy efficiency



At least of the same order as the capacity gain

And for efficient power management

To scale power consumption with actual load

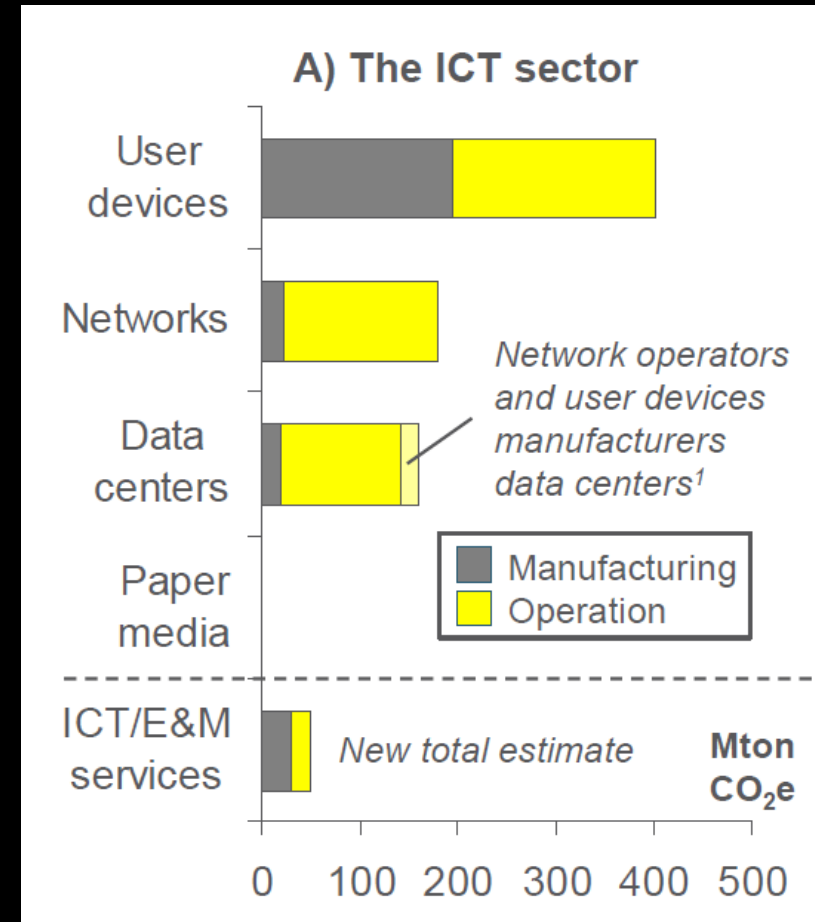
By 2025, 44 MNO representing almost half of the market have committed to reach carbon neutrality between 2040 to 2050



Innovative solutions are needed & Energy efficiency is just a part of the problem

Environmental impacts need to be limited E2E

- **Quantify** the E2E CO₂ impact + other impacts e.g. abiotic resources (metals, water, etc.)
- **Develop** sustainable services and equipment (**including terminals**)
- **Considering the whole lifecycle**
- **Ecosystem effort** involving devices and service providers



Total carbon footprint results for the ICT (A) and E&M (B) sectors in 2015 ([Malmodin, Lundén](#)).

3 Resilience, Security and privacy need to be much higher



As the backbone of digital society, networks are already today essential for social life, economy and public services

- as connectivity expands to more critical fields, expectations on resilience, security and privacy grow stronger
- resilience = high robustness + fast recovery over failure



E2E Security, privacy and resilience should be

- design criteria of the development of new features
- ensured in multi-tenant environments - federated
- An accelerator of innovation

4 Digital inclusion is a societal and technology stake

Digital inclusion: A growing concern as accessing “good enough” connectivity is getting each year more essential

Coverage of low-density areas at affordable cost...

... In a sovereign and reliable way...

... so that technology is accessible for all (cheap enough, simple enough)...

... while minimizing environmental impact



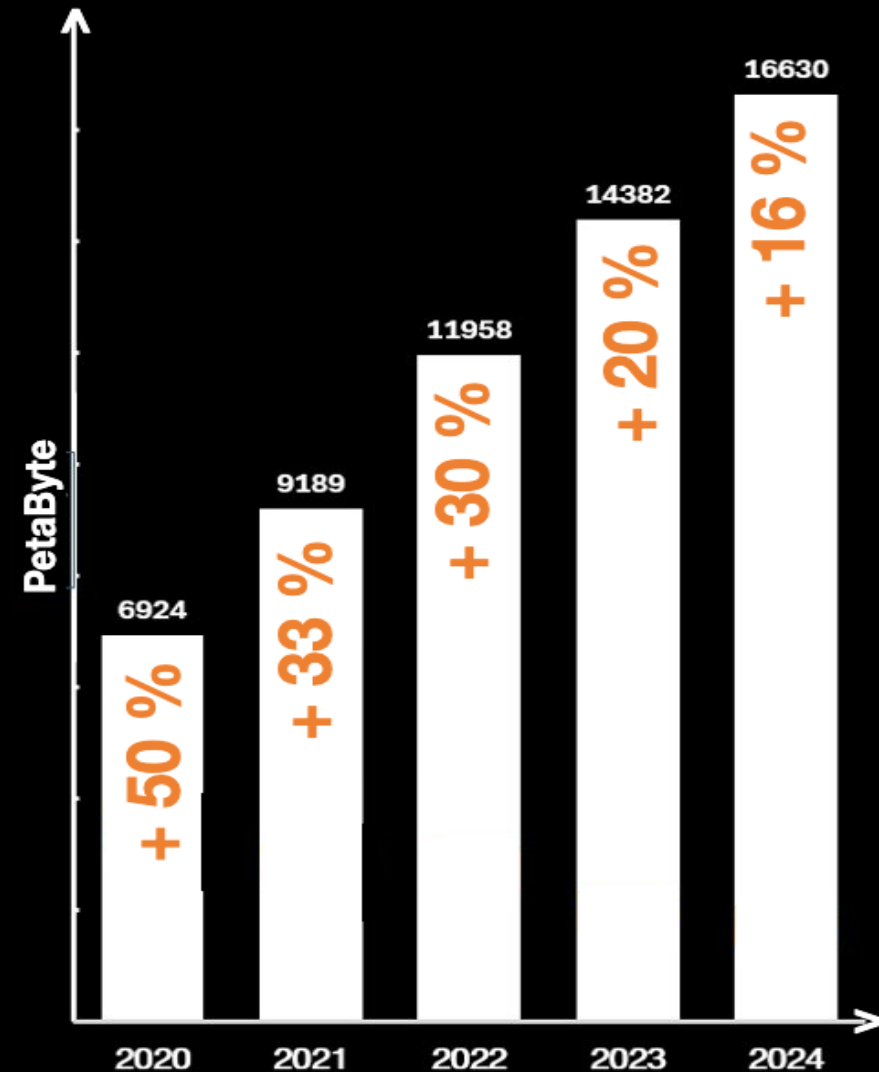
5 Networks need to become more capable

Provide new capabilities:

- Sensing & positioning
- Convergent communication and computing infra
- Yet to imagine...

Continue to support a realistic capacity growth

- YoYear growth rate decrease but the absolute increment stay the same
- With cost and environmental limits

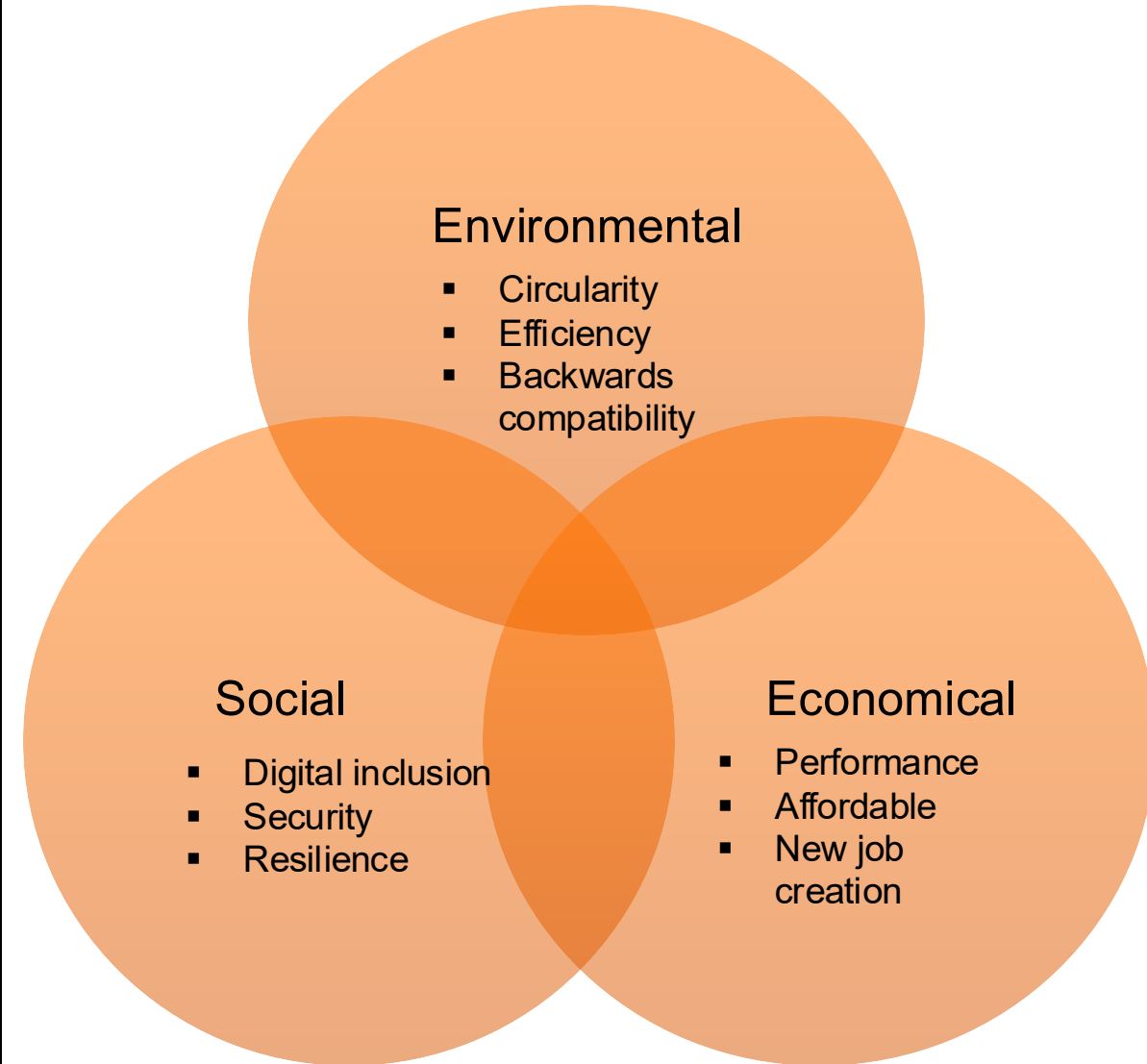
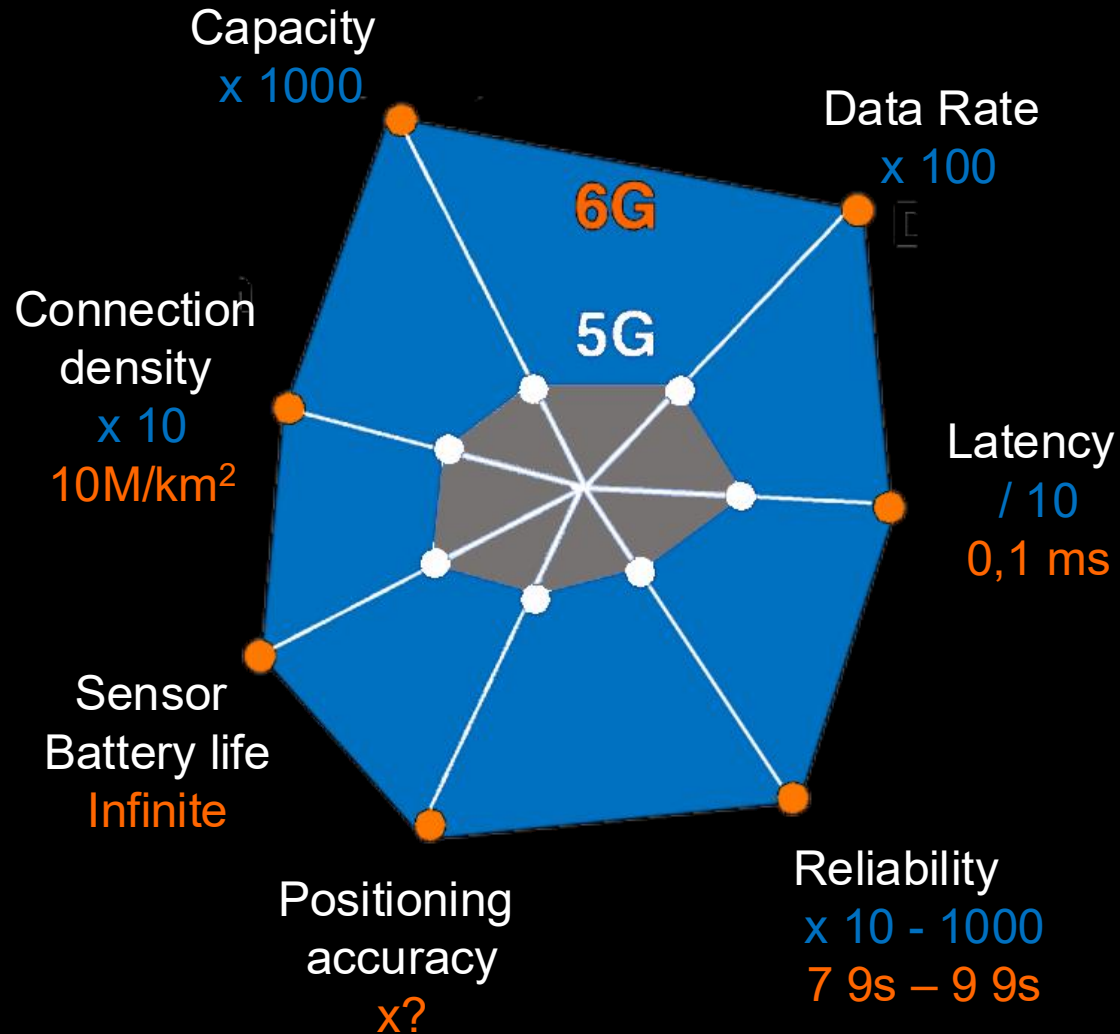


Source: Orange mobile traffic dashboard – Q2 2025

The example of 6G Conception

Before (2019)

Key Performance Requirements (KPI) AND Key Value Indicators(KVI)



And beyond 2030 ?



● 6G and Fiber are here to last for a while. But how to:

Reach Carbon
Neutrality ?

Ensure Sovereignty,
Security & Resilience ?

Be ready for Usages Evolution
?

Increase Operational
efficiency ?



How to:

Reach Carbon
Neutrality?

Ensure Sovereignty,
Security & Resilience?

Be ready for Usages
Evolution?

Increase Operational
efficiency?

No more peak dimensioning:
Deliver just what is needed
not less but not more.

Better lifecycle management (with
more modularity & upgradability)

More energy efficient HW & SW +
Proper energy management

Sustainability assessment



How to:

Reach Carbon
Neutrality?

Ensure Sovereignty,
Security & Resilience?

Be ready for Usages
Evolution?

Increase Operational
efficiency?

Smart integration of TN & NTN
Connectivity

Federated communication &
compute Infrastructure

Free space optical communication

Quantum communication

Semantic representation

Anticipate supply chain impact

Sustainability assessment



How to:

Reach Carbon
Neutrality?

Ensure Sovereignty,
Security & Resilience?

Be ready for Usages
Evolution?

Increase Operational
efficiency?

Maximise network flexibility &
upgradability by design

Anticipate devices evolution (AI,
glasses, objects)

Federated communication &
compute Infrastructure

Experiment new usages to
understand actual need

Be able to estimate global value

Sustainability assessment



How to:

Reach Carbon
Neutrality?

Ensure Sovereignty,
Security & Resilience?

Be ready for Usages
Evolution?

Increase Operational
efficiency?

Maximise network flexibility
& evolution potential

No more peak dimensioning:
Deliver just what is needed
not less but not more.

Federate infrastructures

Leverage on AI for operation &
interaction

Sustainability assessment

Take-aways

- Value and sustainability should be the core drivers for defining future network technologies, as a necessary condition for the long-term economic sustainability of the telecoms industry
- As network evolution should be driven by usage & value rather than by technology, It is time to reconsider the G-based terminology in favor of a more continuous evolution
- Standardization is essential to a global and open ecosystem. Involvement in standard organisations, industry fora, EU projects is key to contribute shaping future technologies



References

- More details in Orange White Paper “Mobile Network Technology evolutions beyond 2030” & Orange vision on 6G



- **NGMN 6G Key Messages – An operator view**
<https://www.ngmn.org/publications/6g-key-messages-an-operator-view.html>
- **NGMN Radio Performance Assessment**
<https://www.ngmn.org/publications/ngmn-radio-performance-assessment-framework.html>



Thank you

